



## INTRODUCTION

St. Marys Cement Inc. (Canada) and its subsidiaries collectively the “Company” has prepared the following consolidated report (“the report”) of payments made to government entities for the year ended December 31, 2025 as required by the Extractive Sector Transparency Measures Act S.C. 2014, c.39, s.376 (“ESTMA” or “the Act”).

## BASIS OF PREPARATION

The report is presented in US Dollars (USD), the Company’s reporting currency, and has been prepared in accordance with the requirements of the Act and the Natural Resources Canada (“NRCan”) Technical Reporting Specifications. Payments made in Canada in Canadian Dollars (CAD) were translated into US Dollars using the 2025 average exchange rate over the course of the reporting period, per the Bank of Canada website.

The following is a summary of significant policies and judgments that the Company has made for the purpose of preparing the report.

### **Significant policies**

Payments to the “same payee” that meet or exceed \$71,500 USD (\$100,000 CAD equivalent) in one category of payment are disclosed.

### **Payee**

For the purposes of the Act, a payee is:

- a. Any government in Canada or in a foreign state;
- b. A body that is established by two or more governments; or
- c. Any trust, board, commission, corporation or body or other authority that is established to exercise or perform, or that exercises or performs, a power, duty or function of a government for a government referred to in paragraph (a) above or a body referred to in paragraph (b) above.

Payees include governments at any level, including national, regional, state, provincial, local, or municipal levels. Payees may include non-governmental entities if the benefit bestowed would have otherwise been provided by the government. Payees also include any government-owned or government-controlled entities that exercise or perform a power, duty or function of government.

Aboriginal and indigenous groups and organizations may also be regarded as a payee under the Act. Currently, the Company does make payments to such groups.

The individual department, agency or other body of the payee that received the payment has been disclosed in the notes section of the ESTMA Annual Report.

### **Reportable Payments**

A reportable payment for ESTMA purposes is one that:

- a. Is made to the same payee;
- b. Is made in relation to the commercial development of oil, gas or minerals; and



- c. Totals, as a single or multiple payments, \$71,500 USD (\$100,000 CAD equivalent) or more in the year in one of the following prescribed seven payment categories.

#### *Taxes*

This category includes taxes paid by the Company on its income, profits or production in relation to the commercial development of its exploration resources. Taxes reported include property taxes, business taxes and certain provincial resource surcharges. Consumption taxes, personal income taxes and taxes withheld by others on behalf of the Company are excluded as per the Act.

#### *Royalties*

Royalties are payments for the rights to extract mineral resources, typically at a set percentage of revenue. Both cash royalties and royalties paid in-kind are reported in this category.

#### *Fees*

This category may include rental fees, entry fees and regulatory charges as well as fees or other consideration for licenses, permits or concessions. The fee category is substantially broad and includes payments to payees that in substance is a fee. Amounts paid in ordinary course commercial transactions in exchange for services provided by a payee are excluded.

#### *Production entitlements*

A payee's share of mineral production under a production sharing agreement or similar contractual or legislated arrangement is reported under this category. For the year ended December 31, 2025, there were no reportable production entitlement payments to a payee.

#### *Bonuses*

Signing, discovery, production and any other type of bonuses paid to a payee in relation to the commercial development of mineral resources are reported under this category. For the year ended December 31, 2025, there were no reportable bonuses to a payee.

#### *Dividends*

Dividends are dividend payments, other than dividends paid to a payee as an ordinary shareholder of the Company on shares that were acquired by the payee on the same terms as were available at the time of acquisition to other shareholders, that are not in lieu of any other reportable payment. For the year ended December 31, 2025, there were no reportable dividend payments to a payee.

#### *Infrastructure improvement payments*

This payment category consists of payments for the construction of infrastructure that do not relate primarily to the operational purposes of the Company. For the year ended December 31, 2025, there were no infrastructure improvement payments to a payee.

### **Cash and in-kind payments**

Payments are reported on a cash basis and have been reported in the period in which the payment was made. In-kind payments are converted to an equivalent cash value based on cost or, if cost is not determinable, the in-kind



payment is reported at the fair market value. The Company did not incur any in-kind payments during the year ended December 31, 2025.

### **Significant Estimates and Judgments**

The preparation of the report in accordance with the Act requires the use of judgments, estimates and assumptions. The Company uses judgements and estimates in allocating payments not directly attributable to its commercial development of exploration resources.

### **Payments by Project Level**

Payments have been reported at the project level as required by the Act. A “project” means the operational activities are governed by a single contract, license, lease, concession or similar legal agreement that forms the basis for a payment liability with a payee. If multiple such agreements are substantially interconnected, they would be considered a single project.

“Substantially interconnected” means forming a set of operationally and geographically integrated contracts, licenses, leases or concessions or related agreements with substantially similar terms that are signed with a government and give rise to payment liabilities.

The Company has determined that the operational activities governed by surface or mineral lease contracts related to key operational areas are substantially interconnected and has reported payments related to each such area as a single project. The Company has considered geographical location and common infrastructure as two key indicators for making this determination.

### **Commercial Development**

The Act defines ‘commercial development of oil, gas or minerals’ as:

- a) The exploration or extraction of oil, gas or minerals;
- b) The acquisition or holding of a permit, license, lease or any other authorization to carry out any of the activities referred to in paragraph (a); or
- c) Any other prescribed activities in relation to oil, gas or minerals.

Payments made by the Company to payees relating to the commercial development of minerals (“commercial development”) are disclosed in this report. The Company’s initial processing activities which are integrated with its extraction operations are included in commercial development. The report excludes payments that are not related to the Company’s commercial development activities, as defined by the Act and the NRCAN Guidance.

### **Refunds and credits**

Cash refunds received from payees have not been reported. Amounts paid to payees have been reported at the amount paid by the Company, including instances where an applicable credit reduces the amount payable, to reflect the net cash payment to the payee.

### **Attribution of payments**

Where a payment was made for the Company by another entity, such payment has been deemed to have been made by the Company and has been included in this report. This may include payments not directly made to a payee, or was not received directly by the payee.



**Payments made in situations of joint control**

The Company reports all cash payments that it pays directly to a payee, and includes all amounts paid as an operator as part of a joint arrangement. This is the case even where the Company as the operator has been proportionally and directly reimbursed by its non-operating partners.

**Corporate Social Responsibility (“CSR”) Payments**

The ESTMA Report includes CSR payments that contractually obligates the Company to make to a payee, or to another party under the direction of a payee, as a result of the Company’s commercial development. Additionally, the Company has reported voluntary CSR payments which have been made to a payee, or to another party under the direction of a payee, and relates directly to the Company’s commercial development. For the year ended December 31, 2024 there were no reportable corporate social responsibility payments to a payee.

Extractive Sector Transparency Measures Act - Annual Report			
Reporting Entity Name	St Marys Cement Inc. (Canada)		
Reporting Year	From 1/1/2025	To: 12/31/2025	Date submitted 5/20/2026
Reporting Entity ESTMA Identification Number	E243148	<input checked="" type="radio"/> Original Submission <input type="radio"/> Amended Report	
Other Subsidiaries Included (optional field)			
For Consolidated Reports - Subsidiary Reporting Entities Included in Report:	St Marys Cement Inc. (US) E112691 , VCNA Prairie LLC E939971, VCNA United Materials LLC E897490		
Not Substituted			
Attestation by Reporting Entity	<p><i>In accordance with the requirements of the ESTMA, and in particular section 9 thereof, I attest I have reviewed the information contained in the ESTMA report for the entity(ies) listed above. Based on my knowledge, and having exercised reasonable diligence, the information in the ESTMA report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above.</i></p>		
Full Name of Director or Officer of Reporting Entity	John McCarthy	Date	5/20/2026
Position Title	Chief Financial Officer, St Marys Cement Inc. (Canada)		





# ST MARYS CEMENT INC. (CANADA)

ESTMA Report  
For the Year Ended December 31, 2025  
in U.S. Dollars

Extractive Sector Transparency Measures Act - Annual Report											
Reporting Year	From: 1/1/2025 To: 12/31/2025		Reporting Entity Name: St Marys Cement Inc. (Canada)		Currency of: USD						
Reporting Entity ESTMA Identification Number	E243148										
Subsidiary Reporting Entities (if necessary)	St Marys Cement Inc. (US) E112691, VCNA Prairie LLC E939971, VCNA United Materials LLC E897490										
Payments by Payee											
Country	Payee Name <sup>1</sup>	Departments, Agency, etc... within Payee that Received Payments <sup>2</sup>	Taxes	Royalties	Fees	Production Entitlements	Bonuses	Dividends	Infrastructure Improvement Payments	Total Amount paid to Payee	Notes <sup>3,4</sup>
United States of America	STATE OF ILLINOIS		8,280,000		70,000					8,350,000	
United States of America	GOVERNMENT OF UNITED STATES OF AMERICA		6,650,000		100,000					6,750,000	
United States of America	STATE OF MICHIGAN		3,810,000		450,000					4,260,000	
Canada	GOVERNMENT OF CANADA		3,400,000							3,400,000	
Canada	GOVERNMENT OF QUEBEC		2,210,000		370,000					3,540,000	
Canada	GOVERNMENT OF ONTARIO			1,900,000	1,590,000					3,490,000	
Canada	MUNICIPALITY OF CLARINGTON		1,880,000							1,880,000	
United States of America	STATE OF WISCONSIN		1,220,000							1,220,000	
United States of America	CHARLEVOIX TOWNSHIP		990,000							990,000	
Canada	CORPORATION OF THE TOWN OF ST MARYS		740,000							740,000	
Canada	TOWNSHIP OF PUSLINDH		530,000							530,000	
United States of America	STATE OF MASSACHUSETTS		380,000							380,000	
Canada	TOWNSHIP OF BROCK		330,000							330,000	
United States of America	STATE OF CONNECTICUT		280,000							280,000	
United States of America	STATE OF NEW HAMPSHIRE		210,000							210,000	
Canada	TOWNSHIP OF PERTH SOUTH		170,000							170,000	
Canada	TOWNSHIP OF NORTH DUMFRIES		160,000							160,000	
United States of America	KANE COUNTY		160,000							160,000	
Canada	WELLINGTON COUNTY		140,000							140,000	
United States of America	STATE OF MAINE		130,000							130,000	
Canada	MUNICIPALITY OF PEEL		10,000		110,000					120,000	
United States of America	STATE OF OHIO		100,000							100,000	
United States of America	KANKAKEE COUNTY		100,000							100,000	
United States of America	WINNEBAGO COUNTY		90,000							90,000	

**Additional Notes:** Note - All amounts expressed in USD, unless otherwise stated. Amounts paid in Canadian dollars are converted to USD based on the 1.3979 weighted average exchange rate. Payments are rounded to the nearest \$10,000 USD

Extractive Sector Transparency Measures Act - Annual Report											
Reporting Year	From: 1/1/2025 To: 12/31/2025		Reporting Entity Name: St Marys Cement Inc. (Canada)		Currency of the Report: USD						
Reporting Entity ESTMA Identification Number	E243148										
Subsidiary Reporting Entities (if necessary)	St Marys Cement Inc. (US) E112691, VCNA Prairie LLC E939971, VCNA United Materials LLC E897490										
Payments by Project											
Country	Project Name <sup>1</sup>	Taxes	Royalties	Fees	Production Entitlements	Bonuses	Dividends	Infrastructure Improvement Payments	Total Amount paid by Project	Notes <sup>2,3</sup>	
Canada	Ontario	3,960,000	1,900,000	1,700,000					7,560,000		
United States of America	Illinois	8,540,000		70,000					8,610,000		
United States of America	Michigan	4,800,000		450,000					5,250,000		
Canada	Quebec	2,210,000	370,000	960,000					3,540,000		
United States of America	Wisconsin	1,310,000							1,310,000		
United States of America	Massachusetts	380,000							380,000		
United States of America	Connecticut	280,000							280,000		
United States of America	New Hampshire	210,000							210,000		
United States of America	Maine	130,000							130,000		
United States of America	Ohio	100,000							100,000		
United States of America	Unallocated corporate taxes - United States of America	6,650,000		100,000					6,750,000		
Canada	Unallocated corporate taxes - Canada	3,400,000							3,400,000		

**Additional Notes<sup>3</sup>:** Note - All amounts expressed in USD, unless otherwise stated. Amounts paid in Canadian dollars are converted to USD based on the 1.3979 weighted average exchange rate. Payments are rounded to the nearest \$10,000 USD