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# POND CLOSES THE CARBON LOOP

A technology intended to profitably addresses global climate change and population growth concerns

#### **CHALLENGES**



#### **INDUSTRIALIZATION**

GHGs are rising steadily as developing countries industrialize their economies. Meanwhile, industry is looking to decouple growth from emissions



#### **POPULATION GROWTH**

Globally, a growing middle-class demands more a protein-rich diet while we face soil degradation and 2+ million tonnes of overfishing



#### SCRUTINY

Environmental and health advocates are concerned about emissions and water pollution, while investors fear stranded assets



#### **GREEN REVENUE**

Pond provides emitters with a potentially lucrative revenue stream from an abundant, overlooked resource  $-CO_2$ 



#### **FOOD SECURITY**

Carbon-neutral, near-zero water, nutrient-rich vegan protein to feed **2-4 billion** additional mouths by 2050



#### NATURAL INGREDIENTS

**Tremendous demand** for natural food dyes (e.g. replacing synthetic blue M&M dye with natural algae extract exceeds global supply by 2x)

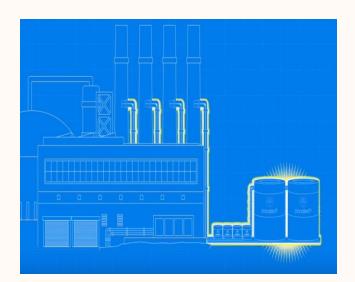


New York Times: "Brand New Hue – The Quest to Make a True Blue M&M", Oct 5, 2016 - https://www.nytimes.com/interactive/2016/10/09/magazine/blue-food-coloring-mars-company.html

Support for all figures is found in the Pond Due Diligence document, available in the data room. See the Advisory.

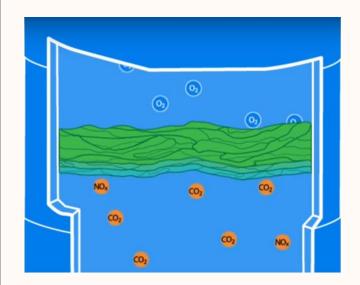
# THE POND GROWTH PLATFORM

A technology intended to profitably addresses global climate change and population growth concerns



#### **CARBON FEEDSTOCK**

Pond bolts onto factories to mine CO<sub>2</sub> from industrial emissions using a modular design with no costly retrofit of capital equipment.



#### ALGAE CAPTURES CARBON VIA PHOTOSYNTHESIS

Pond optimizes growth conditions in photobioreactors using proprietary lighting and computer algorithms to maximize output of algae.



#### ALGAE FOR FOOD, FEED, FIBERS, AND FUEL

Pond-derived pure algae can be processed into marketable products.

Watch our 90-second explainer video



Please see the Advisory for references and assumptions

# WHY ALGAE | IMPACT BENEFITS

Various algae strains and extracts can address both high-margin niche markets and vast volume markets

#### NUTRACEUTICALS

 Target Market:
 >\$2 billion

 CAGR:
 10% - 20%

 Price per tonne:
 \$10,000 - \$200,000

 Highlights



Nutraceutical-grade algae (Astaxanthin, Spirulina, Chlorella) have amongst the densest nutrient profiles and are increasingly popular health supplements. A large body of research identifies antioxidant, anti-inflammatory, and anti-aging properties, amongst other health benefits.

#### FISH & ANIMAL FEEDS

| Target Market:    | >\$10 billion     |
|-------------------|-------------------|
| CAGR:             | 10%               |
| Price per tonne:  | \$1,500 - \$2,000 |
| <b>Highlights</b> |                   |

With a protein content of up to 70% and a superior nutrient profile, Pond's algae is ideal for use in animal and fish feeds. Pond can fully replace fishmeal at direct market prices, reducing stress on wild fish populations in the process.



#### FOOD COLOURANTS

 Target Market:
 >\$2 billion

 CAGR:
 4% – 7%, accelerating

 Price per tonne:
 \$175,000 - \$300,000

 Highlights



Different strains of algae can be used to extract high demand natural blue and yellow food colouring, replacing petrochemical-derived synthetics standard in market today. Global majors (Mars, PepsiCo, Nestlé) have announced major commitments to natural dyes which would outstrip current global supplies by orders of magnitude.

#### PETROLEUM DERIVATIVES

 Target Market:
 >\$15 billion

 CAGR:
 5% - >15%

 Price per tonne:
 \$1,000 - \$3,000

 Highlights



Lipid-rich algae can be used to replace petrochemical-derived plastics, ink, fertilizer, or fuels, resulting in both the sequestration of carbon and the production of biodegradable and renewable goods for vast volume markets. Demand for plastic and ink is surging.

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Support for all figures stated can be found in the Pond Technologies Due Diligence document, available in the data room. The wide range in pricing in the same category results from various products falling into the same category, such as Astaxanthin and Spirulina health supplements. Please see the Advisory for references and assumptions

# WHY POND | INDUSTRY-LEADING TECHNOLOGY

Pond owns the space via process patent for algae cultivation from industrial flue gases & deep expertise in photonics



#### **AGILE & SCALABLE**

The Pond platform is strain-agnostic and designed to scale quickly. We can build anywhere and grow algae off any stack.



#### **HIGH VALUE ALGAE**

Pond grows a premium product: Our algae is farmed in a contained environment that prevents contamination.



#### **STRONG GLOBAL IP PORTFOLIO**

Pond has received or filed for 50+ patents on the process and technology in the US, Canada, the EU, China and Taiwan.



#### **HIGH YIELD**

Pond's expertise in photonics and integrated control circuity with sensors and proprietary algorithms has the potential to achieve industry-leading algae growth rates, up to 20x faster than legacy outdoor systems.

### WHY POND | NO CHANGES TO OPERATIONS



**RAW STACK GAS** Easy emissions abatement with no further treatment required



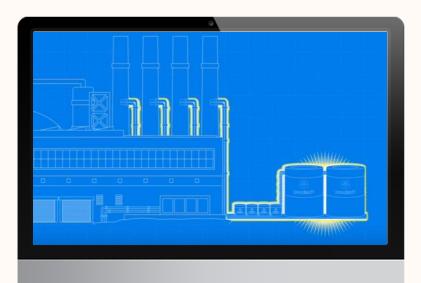
### **BOLT-ON DESIGN** Deployable at existing industrial facilities, anywhere



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#### MODULAR DESIGN

Scalable solution with minimal land footprint





### A SUPERIOR ALGAE HARVESTING PLATFORM

|                            | Open Ponds   | Photo-bioreactors  | Pond System  |                                     |
|----------------------------|--|--|--|-------------------------------------|
| Technology<br>Attributes   | Uncontrolled, unsecure, high level of<br>contamination, climate dependent,<br>labour intensive           | Fully controlled, bio-secure, climate dependent, resource intensive                                  | Fully controlled, bio-secure, location<br>agnostic, climate agnostic,<br>resource-light production |                                     |
| Harvest Rate               | < 0.1 g/L/day  | 0.1 – 0.5 g/L/day  | 2+ g/L/day   | 20 – 50x better<br>harvest rate     |
| Land                       | 5 metric T / acre  | <1 mT / acre   | 2,000-3000 mT / acre   | 400x less land required             |
| OPEX (labour)              | 8.8 – 15 mT / FTE  | 0.75 – 8 mT / FTE  | 181 – 250 mT / FTE   | 12x operational efficiency          |
| CAPEX<br>(production p.a.) | \$62k / mT   | \$500k / mT  | \$11k / mT (spirulina)<br>\$95k - \$159k (h. pluvialis)  | 6 – 45x fixed<br>capital efficiency |
| Scalability                | Not easily scalable due to<br>land/climate requirements and fixed<br>infrastructure build; not biosecure | Not easily scalable due to<br>land/climate requirements and fixed<br>infrastructure build; biosecure | Easily scaled due to modular design;<br>biosecure  |                                     |
| Global<br>Production       | 95-99%   | 1-5%   | Able to rationalize global supply  |                                     |





Support for all figures is found in the Pond Due Diligence document, available in the data room. See the Advisory.

# **CURRENT ACTIVITIES**

Pond is setting itself up for success across multiple channels - and is being recognized for it



MARKHAM DISTRICT ENERGY

Groundbreaking for nutraceutical algae plant on Oct 10, 2018



STELCO

Construction for algae plant underway; sales expected Q4 2019



#### **POND NATURALS**

Acquisitions of Regenurex & RFI Canada's business builds foundation of algae wholesale and retail division



OFFTAKE

Written interest from algae buyers in nutraceutical, food colourant, animal feed, and bioplastics



#### **CROSSRIVER GROUP**

LOI for US\$100 million in project financing capital for plants in Canada & US



#### CLEAN16

Winner of the 2018 Clean16 R&D Award for Pond's contribution to Clean Capitalism in Canada



#### ST. MARYS CEMENT

R&D plant in operation since 2011



#### CANNABIS

IP filed, in-house R&D to apply Pond's technology to growers' pain points in achieving consistent yield 8

### POND PROJECTS

These projects are currently in operation or underway

#### PILOT - ST. MARY'S CEMENT

Industry: Cement Manufacturing

**Partner:** Votorantim Cimentos, Natural Resources Canada

Location: St. Mary's, ON, Canada

Size: 25,000 litres

**Target:** Demonstration plant in operation and development since 2011



#### **STELCO STEELWORKS**

Industry: Steel Manufacturing Location: Nanticoke, ON, Canada Product: Aquaculture Feed Size: 1,500,000 litres Output Capacity: 2,000 tonnes Target: First algae sales by Q4 2020



#### MARKHAM DISTRICT ENERGY

Industry: Power Generation Location: Markham, ON, Canada Product: Nutraceuticals Size: 200,000 litres (Phase 1) Output Capacity: 100 tonnes Target: First algae sales by Q4 2020



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Underlying assumptions for output capacity include a harvest rate at 4 g/L/day (Spirulina) or 0.5 g/L/day (Astaxanthin) and continuous operations for 330 days/year. Please see the Advisory for references and assumptions



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### PLANT 1: STELCO STEELWORKS

| Industry        | Steel Manufacturing  |
|-----------------|--|
| Location        | Nanticoke, Ontario, Canada                                     |
| Product         | Food Colourants & Biofoam                                      |
| Algae           | Chlorella, Spirulina   |
| Size            | 1,500,000 litres   |
| Output          | 2,180 tonnes of algae per year                                 |
| Capacity        |  |
| CO <sub>2</sub> | 4,000 tonnes per year  |
| equestered      |  |
| Status          | Seed system engineering complete,<br>major equipment ordered   |
| Target          | Seed Stage completion by Q1, commercial algae sales by Q4 2019 |
|                 |  |

Underlying assumptions for output capacity include a harvest rate at 4 g/L/day and continuous operations for 330 days/year; and for construction & commissioning to continue according to plan without any major interruption. LOIs for offtake are either in place or undernegotiation.

Please see the Advisory for references and assumptions

### PLANT 2: MARKHAM DISTRICT ENERGY

| Industry                       | Combined Heat & Power Co-Gen                                 |
|--------------------------------|--|
| Location                       | Markham, Ontario, Canada                                     |
| Product                        | Nutraceuticals - Astaxanthin                                 |
| Algae                          | Haematococcus pluvialis                                      |
| Size                           | 200,000 litres   |
| Output<br>Capacity             | 1-2 tonnes astaxanthin per year                              |
| CO <sub>2</sub><br>Sequestered | 120 tonnes per year  |
| Status<br>Target               | Engineering package complete<br>First algae sales by Q4 2019 |



Underlying assumptions for output capacity include a harvest rate at 0.5 g/L/day and continuous operations for 330 days/year; and for construction & commissioning to continue according to plan without any major interruption.

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Please see the Advisory for references and assumptions

# PARTNERSHIP WITH RFI INGREDIENTS

This partnership forms the foundation for **Pond Naturals** to expand its product portfolio and enter new verticals

#### **CANADIAN DISTRIBUTION TO RIGHTS TO ALL RFI PRODUCTS**



Through the acquisition of RFI Canada's business, Pond Naturals becomes the Canadian distribution partner for RFI. The transition will be seamless for existing RFI Canada clients in the food and health supplements industries. Natural products include custom blends, bulk ingredients, vegan protein, fruit powders, colours, antioxidants, herbal extracts, and many more.

#### POND TO SUPPLY RFI WITH ALGAE BIOMASS & EXTRACTS



Pond anticipates that it will supply RFI Ingredients with its clean, green, Made-in-Canada products, including Spirulina, Phycocyanin, or Astaxanthin. This allows RFI to accelerate its product innovation.

#### **INDUSTRY VET GRANT SMITH TO LEAD POND NATURALS**



Former President of RFI Canada and Strategic Advisor to Pond, Grant Smith joined on Dec 1, 2018 to lead the Pond Naturals division. He brings 25 years of experience, a stellar reputation, and deep knowledge of the nutraceutical space. Grant sees great promise in Pond's ability to deliver new products and serve new verticals and geographies.



**Grant Smith** VP Pond Naturals Former President, RFI Canada





# **REGENUREX HEALTH**

Definitive agreement to acquire British Columbia-based manufacturer & marketer of branded Astaxanthin signed Dec 10, 2018, anticipated to close in Q1 2019



#### **EXISTING ALGAE PLANT**

Regenurex owns and operates a small Astaxanthin-plant in Agassiz, BC.

Pond intends to expand production capacity substantially using its state-of-the-art equipment & controls system.

#### **PROPRIETARY EXTRACTION TECHNOLOGY**

Regenurex developed an all-natural extraction process that

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Pond intends to apply this extraction technology at other facilities.

#### MADE-IN-CANADA BRAND

yields premium value Astaxanthin.

Made in Canada Astaxanthin is highly sought after due to Health Canada's world-leading standards. Regenurex has a solid foundation for its consumer brand and Pond looks forward to unlocking its potential.

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### **POND** LEADERSHIP

We have the people to realize our vision



#### **STEVE MARTIN** Chief Executive Officer

Senior Scientist & department lead for EXFO Photonics, Efos Inc; Director at U of Toronto MBA program

Designed critical optical and display components for US military fighter jets

Pioneered new LED modules, fibreoptic packaging, & polymer-based photonics



#### **KEVIN ANDRADE**

Chief Operating Officer International project acquisition and execution as executive with SNC-Lavalin. Experience in mining, industrial and infrastructure projects. Led emissions solutions group

Corporate commercial lawyer experience with Torys in Toronto and Goodwin Procter (New York)



#### PETER HOWARD

VP Project Development International cleantech and sustainability executive

Climate change and sustainability consulting experience with PwC and Zerofootprint, developing multi-million dollar business lines

Senior policy advisor to Canadian governments on climate change policy



#### **GRANT SMITH**

VP Pond Naturals Executive with 20+ years experience in the global health supplements and ingredients space

Co-Founder & partner at RFI Canada, the distributor for ingredients to wellknown consumer brands in across North America

### ADVISORY

This presentation contains forward-looking statements and information (collectively referred to as "forward-looking information") within the meaning of applicable securities laws about Pond's projections, targets and estimates based on certain assumptions disclosed in this advisory and in our publicly available documents available on SEDAR (sedar.com). Although Pond believes that the expectations represented by such forward-looking information are reasonable, there can be no assurance that such expectations will prove to be correct. Readers are cautioned not to place undue reliance on forward-looking information as actual results may differ materially from those expressed or implied. Pond undertakes no obligation to update or revise any forward-looking information except as required by law.

Forward-looking information in this presentation is identified by words such as "intended", "potentially", "anticipated", "planned" and "target" and includes: statements about the design, plans, timing, revenue and output capacity of Pond's plants; the harvest rate, land, capex and production using Pond's algae harvesting system; the anticipated closing of Pond's M&A activity, specifically the successful acquisition of Regenurex Health, the closing of which is subject to conditions, as disclosed in Pond's news release dated December 11, 2018, including the use of proceeds of Pond's investment in the transaction and the expected synergies of the transaction on Pond's and Regenurex's combined business.

Developing forward-looking information involves reliance on certain key expectations and assumptions made by Pond and consideration of certain risks and uncertainties, some of which are specific to Pond and others that apply to the industry generally. The assumptions on which the forward-looking information in this presentation is based include: the completion of the acquisition of Regenurex Health, including approval by the shareholders of Regenurex, receipt of TSXV and all other applicable third party consents, and the satisfaction of all other closing conditions in respect of the transaction; the receipt of anticipated funding from NGIF; the receipt of regulatory and partner approvals; the ability of Pond to raise capital; the ability of Pond to achieve commercial scaling; the increased demand for its products and the completion of plants as designed, scheduled and budgeted. Specifically, the underlying assumptions for output capacity for pond projects disclosed herein include a harvest rate at 4g/L/day (Spirulina) and 0.5g/L/day (Astaxanthin) and continuous operations for 330 days/year.

Additional information about risks, assumptions and uncertainties and other factors that could cause Pond's actual results to differ materially from those expressed or implied herein is contained under the "Risk Factors" section of Pond's MD&A for the period ended September 30, 2018, available on Pond's website and on SEDAR (sedar.com).

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